CBRE HOTELS

The World's Leading Hotel Experts.

December 2019

NATIONAL MARKET REPORT

TRENDS IN THE CANADIAN HOTEL INDUSTRY





















NATIONAL MARKET REPORT

December 2019

- In December 2019, the national hotel sample experienced approximately a 1 point decrease in occupancy from December 2018 to finish at 49.4%.
- The December 2019 average daily room rate for hotels tracked increased only marginally to \$152.51 compared with \$151.98 in December 2018.
- Revenue per available room for our sample decreased by 1.2% to \$75.28 in December 2019 compared with \$76.20 in December 2018.

2020 MARKET FORECAST

2019 Year End

In the summer of 2019, CBRE Hotels released our year end 2019 accommodation industry forecasts. Published in the June 2019 Trends issue, we had projected occupancy nationally to remain flat at 66% in 2019 with average daily rate forecast to increase by 2.5%, resulting in an expected increase of about 2.5% in RevPAR. Actual results show the industry fell short of these projections, coming in at 65% occupancy (down 1 point) and with growth in ADR of just 1.0%. Overall, RevPAR was flat relative to 2018 at \$107.

NATIONAL MARKET PERFORMANCE								
	2017	2018	2019	2020	2019-20			
	Actual	Actual	Actual	Forecast	Change			
National								
Осс	66%	66%	65%	65%	-			
ADR	\$155	\$162	\$164	\$167	2.5%			
RevPAR	\$102	\$107	\$107	\$109	2.5%			

Virtually all major markets in the country finished 2019 below our mid-year expectations for RevPAR. While many markets met or even exceeded our expectations in occupancy, ADR expectations fell short in almost all markets. Only St. John's achieved better than expected results. Continued supply growth issues, a softening of demand growth, and continued pricing pressures impacted overall performance in most markets.

2020 Outlook

Our initial 2020 Outlooks were also published in the June 2019 Trends issue. Despite an increase in supply of almost 9,000 new rooms (about 2.0%), we had initially projected supply and demand to be in balance, with occupancy nationally remaining flat at 66% in 2020 and with average daily rate forecast to increase by 3.0%, resulting in an expected increase of about 3.0% in RevPAR.

Delays in hotel openings to later in the year and into early 2021 will decrease supply growth to about 7,500 new rooms in 2020, an increase of about 1.5% (although, this is still a historic high relative to new room inventory coming into the market). The lower level of new supply is good news, as overall demand growth levels are now projected to be softer as well, in balance with supply growth in that same 1.5% range. As a result, our current forecast suggests occupancy nationally will remain flat at 65% in 2020, in line with 2019, but down 1 point from the 2017 and 2018 industry highs of 66%, and still strong relative to historic levels. The pressure on rate growth in 2019 is anticipated to lead to continued pressure in 2020, but not to the same extent, with growth of 2.5% in ADR forecasted, resulting in a forecast for 2.5% growth in RevPAR.

Similar to national performance, our expectations for 2020 have decreased in many markets. Our original projections for Calgary, Saskatoon, and Winnipeg remain unchanged, while slightly improved performance is expected in Edmonton and Toronto. The improvements expected in Edmonton and Toronto are largely attributed to shifts in the timing of new supply. While it is too early to project the impact now, there could be some further downward pressure from the Coronavirus in some markets.

Revised Downwards

- Montreal RevPAR now projected to grow 2.5% from our original projection of 4.0% growth
- Ottawa RevPAR now projected to grow 1.0% from our original projection of 2.0%
- Quebec City RevPAR now projected to grow 3.0% from our original projection of 6.0% growth
- St. John's RevPAR now projected to grow 2.0% from our original projection of 4.0% growth.
- Regina RevPAR now projected to grow 3.0% from our original projection of 4.0%
- Vancouver RevPAR now projected to grow 3.5% from our original projection of 4.0%
- Halifax RevPAR now projected to decline 1.5% from our original projection of 1.0% growth.
- Niagara Falls RevPAR now projected to grow 3.0% from our original projection of 4.0% growth

Unchanged

- Calgary RevPAR projected to grow 2.5%
- Saskatoon RevPAR projected to be flat

• Winnipeg – RevPAR projected to decline 0.5%

Revised Upwards

- Edmonton RevPAR now projected to grow 1.5% from our original projection for the market to be flat.
- Toronto RevPAR now projected to grow 2.0% from our original projection of 1.0% growth

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REPORT OF ROOMS OPERATIONS BY LOCATION MONTH OF DECEMBER 2019*

	Occup			DECEMBER	age Daily Rate		Povonuo	Per Available	Doom
Location	•	ancy Perce	**Point		age Daily Kale	5			
	2019	2018	Change	2019	2018	Variance	2019	2018	Variance
ATLANTIC CANADA	39.4%	38.2%	1.2	\$120.68	\$120.54	0.1%	\$47.54	\$46.09	3.2%
NEWFOUNDLAND	38.1%	34.8%	3.4	\$115.10	\$118.71	-3.0%	\$43.89	\$41.26	6.4%
St. John's	39.0%	36.3%	2.8	\$114.34	\$118.16	-3.2%	\$44.65	\$42.86	4.2%
PRINCE EDWARD ISLAND	27.7%	27.9%	-0.2	\$110.89	\$107.17	3.5%	\$30.67	\$29.86	2.7%
NOVA SCOTIA	42.8%	42.2%	0.6	\$122.68	\$122.99	-0.3%	\$52.50	\$51.85	1.2%
Halifax/Dartmouth	44.8%	44.0%	0.7	\$127.11	\$130.09	-2.3%	\$56.89	\$57.30	-0.7%
Other Nova Scotia	38.3%	38.6%	-0.3	\$110.82	\$107.43	3.2%	\$42.44	\$41.42	2.5%
NEW BRUNSWICK	38.1%	37.1%	0.9	\$116.10	\$114.12	1.7%	\$44.20	\$42.38	4.3%
Moncton	41.5%	41.4%	0.1	\$120.20	\$115.22	4.3%	\$49.83	\$47.67	4.5%
Other New Brunswick	36.3%	34.8%	1.4	\$113.62	\$113.42	0.2%	\$41.22	\$39.52	4.3%
CENTRAL CANADA	52.5%	53.3%	-0.7	\$153.71	\$153.03	0.4%	\$80.73	\$81.52	-1.0%
QUEBEC	53.1%	55.9%	-2.8	\$170.95	\$171.58	-0.4%	\$90.86	\$95.92	-5.3%
Greater Quebec City	56.4%	58.4%	-2.0	\$171.21	\$168.19	1.8%	\$96.48	\$98.16	-1.7%
Other Quebec	46.3%	48.5%	-2.3	\$200.25	\$194.39	3.0%	\$92.63	\$94.34	-1.8%
Greater Montreal	55.7%	58.9%	-3.2	\$158.65	\$163.23	-2.8%	\$88.35	\$96.07	-8.0%
Downtown Montreal	52.4%	58.5%	-6.1	\$171.70	\$180.67	-5.0%	\$90.05	\$105.69	-14.8%
Montreal Airport/Laval	64.6%	62.0%	2.7	\$145.57	\$142.78	2.0%	\$94.09	\$88.49	6.3%
ONTARIO	52.3%	52.4%	-0.1	\$147.94	\$146.80	0.8%	\$77.41	\$76.93	0.6%
Greater Toronto Area (GTA)	59.2%	57.1%	2.1	\$164.00	\$159.84	2.6%	\$97.15	\$91.26	6.5%
Downtown Toronto	62.2%	60.4%	1.8	\$216.98	\$204.51	6.1%	\$134.86	\$123.47	9.2%
Toronto Airport	62.0%	53.8%	8.2	\$144.14	\$141.75	1.7%	\$89.37	\$76.23	17.2%
GTA West GTA East/North	56.2% 55.9%	55.7% 55.5%	0.5 0.5	\$125.67 \$129.21	\$125.03 \$127.91	0.5% 1.0%	\$70.67 \$72.27	\$69.68 \$70.95	1.4% 1.9%
Eastern Ontario	40.9%	42.4%	-1.5	\$117.49	\$116.51	0.8%	\$48.03	\$49.39	-2.8%
Kingston	40.7%	47.0%	-6.4	\$117. 47 \$117.15	\$115.08	1.8%	\$47.62	\$54.12	-12.0%
Other Eastern Ontario	41.0%	39.9%	1.1	\$117.66	\$117.40	0.2%	\$48.23	\$46.87	2.9%
Ottawa	54.4%	55.6%	-1.3	\$149.19	\$157.40	-5.2%	\$81.12	\$87.56	-7.4%
Downtown Ottawa	56.1%	58.3%	-2.2	\$163.50	\$171.65	-4.7%	\$91.77	\$100.03	-8.3%
Ottawa West	55.1%	54.0%	1.1	\$130.73	\$140.85	-7.2%	\$72.04	\$76.08	-5.3%
Ottawa East	45.0%	48.4%	-3.4	\$124.73	\$128.09	-2.6%	\$56.15	\$61.97	-9.4%
Southern Ontario	47.7%	49.7%	-2.0	\$128.71	\$130.15	-1.1%	\$61.39	\$64.66	-5.1%
London	48.1%	50.5%	-2.5	\$111.06	\$112.57	-1.3%	\$53.38	\$56.87	-6.1%
Windsor	52.6%	54.5%	-1.9 0.0	\$123.31	\$121.92 \$120.99	1.1%	\$64.81	\$66.45	-2.5%
Kitchener/Waterloo/Cambridge/Guelph Hamilton/Brantford	50.8% 50.0%	50.8% 50.0%	0.0	\$122.73 \$122.57	\$120.99	1.4% -4.0%	\$62.29 \$61.26	\$61.42 \$63.89	1.4% -4.1%
Niagara Falls	48.4%	51.9%	-3.5	\$145.03	\$147.44	-1.6%	\$70.22	\$76.56	-8.3%
Other Niagara Region	36.5%	38.5%	-2.0	\$117.79	\$117.14	0.6%	\$42.95	\$45.08	-4.7%
Other Southern Ontario	41.6%	41.8%	-0.2	\$112.57	\$110.88	1.5%	\$46.82	\$46.33	1.1%
Central Ontario	44.1%	46.6%	-2.4	\$149.10	\$155.46	-4.1%	\$65.77	\$72.37	-9.1%
North Eastern Ontario	43.8%	44.3%	-0.6	\$121.00	\$118.58	2.0%	\$52.95	\$52.55	0.7%
North Bay	35.3%	36.0%	-0.7	\$116.50	\$114.49	1.8%	\$41.07	\$41.22	-0.4%
Sudbury	51.6%	51.2%	0.5	\$123.36	\$117.88	4.6%	\$63.67	\$60.30	5.6%
North Central Ontario									
Sault Ste. Marie	33.6%	34.5%	-0.9	\$104.28	\$103.53	0.7%	\$35.07	\$35.73	-1.8%
North Western Ontario	50.2%	50.4%	-0.2	\$124.61	\$118.45	5.2%	\$62.55	\$59.67	4.8%
Thunder Bay	55.2%	53.5%	1.7	\$123.97	\$117.17	5.8%	\$68.43	\$62.72	9.1%

^{*} Based on the operating results of 253,322 rooms (unweighted data)

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.



REPORT OF ROOMS OPERATIONS BY LOCATION MONTH OF DECEMBER 2019*

	Occup	ancy Percer	ntage	Average Daily Rate			Revenue	Per Available	Room
Location	2019	2018	**Point Change	2019	2018	Variance	2019	2018	Variance
WESTERN CANADA	47.7%	48.8%	-1.0	\$155.21	\$154.45	0.5%	\$74.06	\$75.30	-1.6%
MANITOBA	52.3%	54.3%	-2.0	\$117.72	\$120.64	-2.4%	\$61.55	\$65.54	-6.1%
Winnipeg	55.8%	56.3%	-0.5	\$120.18	\$123.50	-2.7%	\$67.12	\$69.53	-3.5%
Brandon	48.9%	56.1%	-7.3	\$101.39	\$107.48	-5.7%	\$49.55	\$60.32	-17.9%
Other Manitoba	39.0%	43.0%	-4.0	\$118.84	\$117.95	0.8%	\$46.36	\$50.75	-8.6%
SASKATCHEWAN	43.2%	43.1%	0.2	\$113.98	\$113.52	0.4%	\$49.26	\$48.89	0.8%
Regina	44.8%	44.6%	0.2	\$112.81	\$112.09	0.6%	\$50.53	\$49.97	1.1%
Saskatoon	48.6%	46.2%	2.4	\$117.88	\$116.47	1.2%	\$57.30	\$53.82	6.5%
Other Saskatchewan	37.0%	39.3%	-2.3	\$110.17	\$111.60	-1.3%	\$40.81	\$43.87	-7.0%
ALBERTA (excl. Alta Resorts)	39.6%	42.3%	-2.7	\$119.86	\$121.56	-1.4%	\$47.45	\$51.37	-7.6%
Calgary	43.4%	45.4%	-1.9	\$125.55	\$127.85	-1.8%	\$54.51	\$58.00	-6.0%
Calgary Airport	44.3%	45.5%	-1.3	\$104.17	\$108.64	-4.1%	\$46.10	\$49.45	-6.8%
Downtown Calgary	44.4%	46.3%	-1.9	\$161.32	\$162.64	-0.8%	\$71.67	\$75.31	-4.8%
Calgary Northwest	42.3%	45.5%	-3.2	\$103.35	\$105.46	-2.0%	\$43.77	\$48.02	-8.9%
Calgary South	40.0%	43.2%	-3.1	\$115.83	\$119.03	-2.7%	\$46.38	\$51.37	-9.7%
Edmonton	43.9%	48.4%	-4.5		\$123.83	-1.5%	\$53.59	\$59.99	-10.7%
Downtown Edmonton	48.0%	53.7%	-5.6		\$144.01	4.7%	\$72.43	\$77.29	-6.3%
Edmonton South	40.8%	45.9%	-5.1	\$103.53	\$109.00	-5.0%	\$42.19	\$49.98	-15.6%
Edmonton West	44.5%	47.0%	-2.5	\$108.19	\$112.42	-3.8%	\$48.18	\$52.87	-8.9%
Other Alberta	33.9%	36.3%	-2.4		\$114.38	-1.3%	\$38.26	\$41.54	-7.9%
Lethbridge	35.4%	44.2%	-8.8		\$106.40	1.2%	\$38.10	\$47.07	-19.1%
Red Deer	27.8%	31.6%	-3.8		\$104.09	-1.7%	\$28.46	\$32.94	-13.6%
Other Alberta Communities	34.3%	35.7%	-1.3	\$114.91	\$117.15	-1.9%	\$39.43	\$41.76	-5.6%
Alberta Resorts	51.0%	50.0%	1.0	\$308.54	\$282.71	9.1%	\$157.42	\$141.49	11.3%
BRITISH COLUMBIA	56.3%	55.6%	0.7	\$183.59	\$180.77	1.6%	\$103.33	\$100.45	2.9%
Greater Vancouver	68.2%	64.5%	3.7	\$175.91	\$168.15	4.6%	\$119.94	\$108.44	10.6%
Airport (Richmond)	72.6%	69.0%	3.6	\$154.08	\$146.98	4.8%	\$111.87	\$101.48	10.2%
Downtown Vancouver	69.0%	64.0%	5.0	\$205.31	\$196.04	4.7%	\$141.65	\$125.47	12.9%
Langley/Surrey	56.8%	54.3%	2.5		\$116.69	2.4%	\$67.83	\$63.38	7.0%
Other Vancouver	66.9%	66.6%	0.3	\$137.34	\$135.51	1.4%	\$91.91	\$90.25	1.8%
Vancouver Island	55.5%	62.3%	-6.8	\$137.83	\$143.50	-4.0%	\$76.50	\$89.38	-14.4%
Campbell River	56.4%	64.7%	-8.3	\$101.20	\$110.65	-8.5%	\$57.08	\$71.61	-20.3%
Greater Victoria	58.0%	63.5%	-5.5	\$147.16	\$147.16	0.0%	\$85.36	\$93.48	-8.7%
Nanaimo	54.2%	68.7%	-14.4	\$124.45	\$123.93	0.4%	\$67.49	\$85.11	-20.7%
Parksville/Qualicum Beach	48.7%	49.4%	-0.7	\$129.66	\$133.47	-2.9%	\$63.17	\$65.96	-4.2%
Other Vancouver Island	49.9%	60.0%	-10.1	\$119.69	\$159.69	-25.0%	\$59.76	\$95.84	-37.6%
Whistler Resort Area	72.7%	70.4%	2.2	\$565.23	\$608.02	-7.0%	\$410.75	\$428.24	-4.1%
Other British Columbia	40.0%	40.3%	-0.3		\$121.79	-0.5%	\$48.46	\$49.09	-1.3%
Abbotsford/Chilliwack	52.1%	50.9%	1.2		\$99.35	-3.8%	\$49.73	\$50.54	-1.6%
Kamloops Kelowna	37.0%	39.9%	-2.9		\$95.26 \$114.27	5.3%	\$37.10	\$37.99	-2.4%
Relowna Penticton	39.4% 24.0%	40.1% 28.4%	-0.7 -4.4		\$114.27 \$99.56	4.1% 0.4%	\$46.90 \$23.96	\$45.82 \$28.28	2.4% -15.3%
Prince George	45.1%	45.8%	-4.4		\$99.56 \$120.05	-9.9%	\$23.96 \$48.74	\$28.28 \$54.94	-13.3%
Other B.C. Communities	39.8%	39.4%	0.4		\$120.03	-9.9% -0.6%	\$53.29	\$53.06	0.4%
NORTHWEST TERRITORIES	67.4%	68.4%	-1.0	\$145.87	\$145.52	0.2%	\$98.31	\$99.52	-1.2%
YUKON	42.1%	43.9%	-1.8		\$114.97	10.0%	\$53.19	\$50.48	5.4%
CANADA	49.4%	50.1%	-0.8	\$152.51	\$151.98	0.3%	\$75.28	\$76.20	-1.2%

^{*} Based on the operating results of 253,322 rooms (unweighted data)

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.



REPORT OF ROOMS OPERATIONS BY LOCATION TWELVE MONTHS ENDED DECEMBER 2019

	Occup	ancy Percer	ncy Percentage Average Daily Rate		е	Revenue Per Available Room			
Location	2019	2018	**Point Change	2019	2018	Variance	2019	2018	Variance
ATLANTIC CANADA	61.3%	61.4%	-0.1	\$138.15	\$139.53	-1.0%	\$84.64	\$85.67	-1.2%
NEWFOUNDLAND	55.6%	53.3%	2.3	\$132.17	\$140.26	-5.8%	\$73.46	\$74.80	-1.8%
St. John's	55.5%	52.7%	2.8	\$132.97	\$141.88	-6.3%	\$73.83	\$74.82	-1.3%
PRINCE EDWARD ISLAND	57.9%	57.3%	0.6	\$154.68	\$152.49	1.4%	\$89.56	\$87.30	2.6%
NOVA SCOTIA	66.3%	66.5%	-0.2	\$145.63	\$148.65	-2.0%	\$96.57	\$98.92	-2.4%
Halifax/Dartmouth Other Nova Scotia	70.2% 57.9%	70.2% 58.9%	0.0 -1.0	\$154.51 \$122.25	\$158.00 \$125.28	-2.2% -2.4%	\$108.47 \$70.74	\$110.95 \$73.73	-2.2% -4.1%
NEW BRUNSWICK	59.5%	60.7%	-1.1	\$128.50	\$125.39	2.5%	\$76.51	\$76.05	0.6%
Moncton Other New Brunswick	63.6% 57.4%	64.9% 58.4%	-1.3 -1.0	\$129.16 \$128.11	\$125.82 \$125.13	2.6% 2.4%	\$82.11 \$73.55	\$81.67 \$73.10	0.5% 0.6%
CENTRAL CANADA	68.7%	69.8%	-1.1	\$166.15	\$164.81	0.8%	\$114.10	\$115.02	-0.8%
QUEBEC	68.4%	68.8%	-0.4	\$175.59	\$173.14	1.4%	\$120.08	\$119.18	0.8%
Greater Quebec City Other Quebec	69.3% 59.3%	69.0% 62.2%	0.2 -3.0	\$176.80 \$155.75	\$176.62 \$154.63	0.1% 0.7%	\$122.44 \$92.30	\$121.92 \$96.20	0.4% -4.1%
Greater Montreal	72.7%	72.0%	0.8	\$183.38	\$179.89	1.9%	\$133.35	\$129.45	3.0%
Downtown Montreal Montreal Airport/Laval	71.4% 77.6%	71.1% 76.1%	0.3 1.5	\$208.77 \$152.18	\$205.27 \$146.66	1.7% 3.8%	\$149.12 \$118.04	\$146.02 \$111.56	2.1% 5.8%
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ONTARIO	68.7%	70.1%	-1.3	\$163.04	\$162.12	0.6%	\$112.08	\$113.62	-1.4%
Greater Toronto Area (GTA)	74.5%	76.1% 78.4%	-1.6	\$183.79 \$252.58	\$182.85	0.5%	\$136.93 \$196.01	\$139.20 \$196.86	-1.6% -0.4%
Downtown Toronto Toronto Airport	77.6% 77.5%	78.4% 78.6%	-0.8 -1.0	\$252.58 \$155.64	\$251.07 \$153.88	0.6% 1.1%	\$196.01	\$190.80	-0.4%
GTA West	72.1%	74.7%	-2.7	\$134.33	\$133.60	0.5%	\$96.82	\$99.84	-3.0%
GTA East/North	70.2%	72.4%	-2.2	\$138.63	\$137.81	0.6%	\$97.31	\$99.83	-2.5%
Eastern Ontario	61.1%	62.5%	-1.4	\$131.16	\$129.85	1.0%	\$80.16	\$81.16	-1.2%
Kingston Other Eastern Ontario	62.9% 60.2%	66.3% 60.5%	-3.3 -0.3	\$139.80 \$126.46	\$136.82 \$125.72	2.2% 0.6%	\$87.99 \$76.09	\$90.68 \$76.03	-3.0% 0.1%
Omer Eustern Omuno	00.270	00.570	-0.5	\$120.40	Ψ123.72	0.070	Ψ/0.07	Ψ/0.03	0.170
Ottawa	71.3%	73.6%	-2.3	\$166.90	\$169.07	-1.3%	\$118.95	\$124.36	-4.4%
Downtown Ottawa	73.1%	75.6%	-2.5	\$184.91	\$187.40	-1.3%	\$135.17	\$141.77	-4.7%
Ottawa West Ottawa East	71.0% 64.7%	74.0% 65.2%	-3.1 -0.5	\$147.06 \$131.85	\$148.58 \$131.95	-1.0% -0.1%	\$104.37 \$85.28	\$110.01 \$86.04	-5.1% -0.9%
Southern Ontario London	64.1% 64.9%	65.2% 67.0%	-1.1 -2.0	\$142.41 \$120.96	\$141.40 \$117.78	0.7% 2.7%	\$91.25 \$78.55	\$92.21 \$78.88	-1.0% -0.4%
Windsor	60.6%	65.9%	-5.3	\$120.83	\$125.36	-3.6%	\$73.26	\$82.61	-11.3%
Kitchener/Waterloo/Cambridge/Guelph	65.5%	65.7%	-0.2	\$129.62	\$126.16	2.7%	\$84.86	\$82.86	2.4%
Hamilton/Brantford	66.5%	68.7%	-2.2	\$131.20	\$133.92	-2.0%	\$87.24	\$92.01	-5.2%
Niagara Falls	66.5%	67.1%	-0.6	\$168.29	\$166.93	0.8%	\$111.86	\$111.98	-0.1%
Other Niagara Region	54.6%	55.6%	-1.1	\$131.23	\$132.52	-1.0%	\$71.59	\$73.74	-2.9%
Other Southern Ontario	58.8%	57.6%	1.2	\$119.58	\$116.93	2.3%	\$70.32	\$67.38	4.4%
Central Ontario	58.0%	58.4%	-0.4	\$150.32	\$149.29	0.7%	\$87.19	\$87.23	-0.1%
North Eastern Ontario	61.5%	61.4%	0.2	\$123.79	\$120.40	2.8%	\$76.19	\$73.91	3.1%
North Bay	60.9%	55.5%	5.4	\$115.53	\$115.73	-0.2%	\$70.41	\$64.28	9.5%
Sudbury	65.9%	67.5%	-1.7	\$124.39	\$119.64	4.0%	\$81.95	\$80.80	1.4%
North Central Ontario									
Sault Ste. Marie	58.7%	57.0%	1.7	\$113.87	\$111.80	1.8%	\$66.82	\$63.71	4.9%
North Western Ontario Thunder Bay	69.5% 70.3%	70.7% 72.3%	-1.2 -2.0	\$129.86 \$127.13	\$123.32 \$121.72	5.3% 4.4%	\$90.25 \$89.37	\$87.25 \$88.03	3.4% 1.5%

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.



REPORT OF ROOMS OPERATIONS BY LOCATION TWELVE MONTHS ENDED DECEMBER 2019

	Occupancy Percentage Average Daily Rate				e	Revenue	Per Available	Room	
Location	2019	2018	**Point Change	2019	2018	Variance	2019	2018	Variance
WESTERN CANADA	62.2%	63.3%	-1.1	\$164.37	\$162.83	0.9%	\$102.20	\$103.05	-0.8%
MANITOBA	67.4%	68.9%	-1.5	\$125.01	\$125.32	-0.2%	\$84.30	\$86.38	-2.4%
Winnipeg	70.1%	70.2%	0.0	\$127.77	\$128.56	-0.6%	\$89.62	\$90.20	-0.6%
Brandon	61.4%	68.7%	-7.3	\$111.81	\$112.25	-0.4%	\$68.61	\$77.10	-11.0%
Other Manitoba	59.6%	63.0%	-7.3	\$121.39	\$112.23	1.2%	\$72.33	\$77.10	-4.3%
				-					
SASKATCHEWAN	55.5%	56.9%	-1.4	\$118.73	\$117.87	0.7%	\$65.93	\$67.06	-1.7%
Regina	57.2%	59.8%	-2.6	\$119.54	\$119.89	-0.3%	\$68.36	\$71.73	-4.7%
Saskatoon	60.6%	60.6%	0.0	\$124.85	\$124.08	0.6%	\$75.68	\$75.23	0.6%
Other Saskatchewan	49.7%	51.5%	-1.9	\$111.15	\$109.82	1.2%	\$55.19	\$56.60	-2.5%
ALBERTA (excl. Alta Resorts)	54.1%	55.9%	-1.8	\$129.29	\$130.94	-1.3%	\$70.00	\$73.22	-4.4%
Calgary	60.6%	62.6%	-2.0	\$145.08	\$146.21	-0.8%	\$87.97	\$91.51	-3.9%
Calgary Airport	60.7%	61.6%	-0.9	\$116.66	\$120.26	-3.0%	\$70.76	\$74.07	-4.5%
Calgary Downtown	62.3%	64.6%	-2.3	\$193.21	\$193.77	-0.3%	\$120.34	\$125.15	-3.8%
Calgary Northwest	61.3%	63.4%	-2.1	\$118.79	\$117.67	1.0%	\$72.86	\$74.66	-2.4%
Calgary South	57.1%	60.7%	-3.7	\$129.33	\$131.27	-1.5%	\$73.80	\$79.73	-7.4%
Edmonton	55.5%	58.7%	-3.2	\$126.28	\$128.89	-2.0%	\$70.03	\$75.61	-7.4%
Downtown Edmonton	60.1%	64.9%	-4.8	\$156.35	\$155.32	0.7%	\$93.94	\$100.84	-6.8%
Edmonton South	53.7%	58.0%	-4.4	\$110.48	\$113.49	-2.6%	\$59.29	\$65.87	-10.0%
Edmonton West	53.5%	53.8%	-0.3	\$114.31	\$120.47	-5.1%	\$61.16	\$64.77	-5.6%
Other Alberta	48.7%	49.7%	-1.0	\$117.78	\$119.49	-1.4%	\$57.40	\$59.42	-3.4%
Lethbridge	57.4%	53.4%	4.0	\$110.55	\$109.47	1.0%	\$63.45	\$58.48	8.5%
Red Deer	43.6%	45.1%	-1.5	\$108.80	\$109.46	-0.6%	\$47.40	\$49.33	-3.9%
Other Alberta Communities	48.2%	49.4%	-1.2	\$120.46	\$122.53	-1.7%	\$58.05	\$60.56	-4.1%
Alberta Resorts	66.8%	66.5%	0.3	\$318.39	\$298.09	6.8%	\$212.69	\$198.18	7.3%
BRITISH COLUMBIA	70.8%	70.8%	0.0	\$192.68	\$188.72	2.1%	\$136.47	\$133.66	2.1%
Greater Vancouver	79.9%	80.1%	-0.2	\$219.25	\$211.89	3.5%	\$175.21	\$169.67	3.3%
Airport (Richmond)	82.0%	82.3%	-0.3	\$184.21	\$175.30	5.1%	\$151.08	\$144.33	4.7%
Downtown Vancouver	80.3%	80.5%	-0.2	\$261.12	\$253.12	3.2%	\$209.69	\$203.71	2.9%
Langley/Surrey	74.7%	72.7%	2.0	\$144.20	\$139.14	3.6%	\$107.75	\$101.15	6.5%
Other Vancouver	79.1%	80.3%	-1.2	\$172.32	\$165.76	4.0%	\$136.35	\$133.14	2.4%
Vancouver Island	70.6%	72.7%	-2.1	\$177.47	\$172.85	2.7%	\$125.32	\$125.65	-0.3%
Campbell River	74.9%	80.2%	-5.3	\$125.72	\$124.54	0.9%	\$94.13	\$99.87	-5.7%
Greater Victoria	72.2%	75.0%	-2.8	\$186.68	\$179.96	3.7%	\$134.73	\$135.00	-0.2%
Nanaimo	74.3%	76.3%	-2.0	\$145.69	\$140.28	3.9%	\$108.22	\$107.01	1.1%
Parksville/Qualicum Beach	59.9%	59.2%	0.7	\$168.34	\$164.74	2.2%	\$100.78	\$97.52	3.3%
Other Vancouver Island	67.2%	66.7%	0.5	\$182.46	\$187.65	-2.8%	\$122.68	\$125.19	-2.0%
Whistler Resort Area	70.1%	68.8%	1.3	\$328.76	\$332.86	-1.2%	\$230.42	\$229.06	0.6%
Other British Columbia	60.2%	59.1%	1.0	\$134.64	\$133.38	0.9%	\$81.02	\$78.89	2.7%
Abbotsford/Chilliwack	73.4%	68.1%	5.3	\$116.79	\$113.17	3.2%	\$85.73	\$77.04	11.3%
Kamloops	64.5%	62.4%	2.1	\$117.03	\$113.73	2.9%		\$70.99	6.3%
Kelowna	65.7%	63.6%	2.1	\$159.23	\$153.76	3.6%	\$104.60	\$97.82	6.9%
Penticton	51.9%	54.9%	-3.0	\$153.13	\$146.36	4.6%	\$79.44	\$80.33	-1.1%
Prince George	62.8%	65.8%	-3.0	\$117.38	\$122.85	-4.5%	\$73.66	\$80.78	-8.8%
Other B.C. Communities	56.3%	55.7%	0.6	\$136.00	\$135.78	0.2%	\$76.60	\$75.62	1.3%
NORTHWEST TERRITORIES	63.4%	70.8%	-7.4	\$147.95	\$148.99	-0.7%	\$93.79	\$105.54	-11.1%
YUKON	63.0%	64.7%	-1.7	\$150.30	\$142.97	5.1%	\$94.69	\$92.49	2.4%
CANADA	65.1%	66.2%	-1.1	\$163.52	\$162.30	0.8%	\$106.52	\$107.43	-0.8%

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.





REGIONAL REPORT OF ROOMS OPERATIONS BY PROPERTY SIZE, PROPERTY TYPE AND PRICE LEVEL MONTH OF DECEMBER 2019*

ATLANTIC CENTRAL

Property Size
Under 50 rooms
50-75 rooms
76-125 rooms
126-200 rooms
201-500 rooms
Over 500 rooms
Total
Property Type
Limited Service
Full Service
Suite Hotel
Resort
Total
Price Level
Budget
Budget

Occup	ancy Perce	entage	Average l	Daily Rate	
2019	2018	**Point Change	2019	2018	Variance
27.7%	31.4%	-3.7	\$106.16	\$102.96	3.1%
35.2%	34.9%	0.3	\$99.80	\$98.11	1.7%
39.7%	37.7%	2.0	\$114.82	\$113.54	1.1%
42.1%	41.4%	0.7	\$132.04	\$133.52	-1.1%
39.3%	38.0%	1.3	\$130.21	\$131.46	-1.0%
N/A	N/A	N/A	N/A	N/A	N/A
39.4%	38.2%	1.2	\$120.68	\$120.54	0.1%
39.9%	38.5%	1.4	\$117.72	\$117.84	-0.1%
38.2%	37.5%	0.6	\$120.79	\$120.94	-0.1%
49.4%	47.2%	2.2	\$137.49	\$135.39	1.6%
N/A	N/A	N/A	N/A	N/A	N/A
39.4%	38.2%	1.2	\$120.68	\$120.54	0.1%
29.7%	31.1%	-1.4	\$96.12	\$94.29	1.9%
41.5%	39.7%	1.7	\$123.39	\$124.25	-0.7%
42.0%	42.2%	-0.2	\$142.56	\$139.58	2.1%
39.4%	38.2%	1.2	\$120.68	\$120.54	0.1%

Occur	erage Daily Rat	•			
	oancy Perce	**Point		• .	
2019	2018	Change	2019	2018	Variance
39.4%	40.9%	-1.4	\$131.50	\$135.93	-3.3%
45.4%	46.6%	-1.2	\$113.51	\$114.04	-0.5%
50.9%	51.7%	-0.8	\$124.95	\$126.01	-0.8%
52.7%	52.9%	-0.1	\$138.77	\$139.14	-0.3%
55.3%	55.4%	-0.1	\$176.74	\$175.52	0.7%
57.2%	59.6%	-2.3	\$206.33	\$198.51	3.9%
52.5%	53.3%	-0.7	\$153.71	\$153.03	0.4%
49.0%	49.7%	-0.7	\$114.31	\$115.31	-0.9%
53.6%	54.3%	-0.6	\$165.60	\$163.14	1.5%
59.3%	59.9%	-0.7	\$155.78	\$158.35	-1.6%
50.1%	52.2%	-2.0	\$284.50	\$280.31	1.5%
52.5%	53.3%	-0.7	\$153.71	\$153.03	0.4%
47.1%	47.1%	0.0	\$97.75	\$97.73	0.0%
52.6%	53.7%	-1.1	\$145.96	\$145.05	0.6%
59.7%	59.7%	0.0	\$244.10	\$237.24	2.9%
52.5%	53.3%	-0.7	\$153.71	\$153.03	0.4%

WESTERN

CANADA	ŧ
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	Occup
	2019
Property Size	
Under 50 rooms	37.2%
50-75 rooms	44.2%
76-125 rooms	44.6%
126-200 rooms	47.7%
201-500 rooms	52.9%
Over 500 rooms	62.2%
Total	47.7%
Property Type	
Limited Service	42.1%
Full Service	50.9%
Suite Hotel	53.3%
Resort	54.7%
Total	47.7%
Price Level	_
Budget	45.1%
Mid-Price	46.1%
Upscale	58.0%
Total	47.7%

Occup	oancy Perce		Average	Daily Rate	
2019	2018	**Point Change	2019	2018	Variance
37.2%	39.1%	-1.9	\$108.79	\$108.36	0.4%
44.2%	44.5%	-0.2	\$108.89	\$111.37	-2.2%
44.6%	46.1%	-1.5	\$124.25	\$126.99	-2.2%
47.7%	49.0%	-1.4	\$134.48	\$134.87	-0.3%
52.9%	54.3%	-1.4	\$196.99	\$193.90	1.6%
62.2%	58.4%	3.7	\$315.88	\$317.08	-0.4%
47.7%	48.8%	-1.0	\$155.21	\$154.45	0.5%
42.1%	43.6%	-1.5	\$108.68	\$111.16	-2.2%
50.9%	51.7%	-0.8	\$152.96	\$148.73	2.8%
53.3%	55.7%	-2.5	\$163.65	\$168.83	-3.1%
54.7%	53.7%	1.0	\$361.00	\$345.09	4.6%
47.7%	48.8%	-1.0	\$155.21	\$154.45	0.5%
45.1%	44.1%	1.0	\$100.46	\$101.37	-0.9%
46.1%	47.9%	-1.8	\$130.35	\$130.22	0.1%
58.0%	57.5%	0.6	\$290.31	\$291.29	-0.3%
47.7%	48.8%	-1.0	\$155.21	\$154.45	0.5%

Occupancy Percentage			Average Daily Rate			
2019	2018	**Point Change	2019	2018	Variance	
37.7%	39.5%	-1.8	\$117.50	\$118.60	-0.9%	
43.7%	44.3%	-0.6	\$109.95	\$111.39	-1.3%	
46.7%	47.7%	-1.0	\$123.87	\$125.70	-1.5%	
49.5%	50.2%	-0.6	\$136.42	\$136.86	-0.3%	
53.3%	54.0%	-0.7	\$183.95	\$181.97	1.1%	
58.5%	59.3%	-0.8	\$235.55	\$228.96	2.9%	
49.4%	50.1%	-0.8	\$152.51	\$151.98	0.3%	
44.6%	45.5%	-0.9	\$111.85	\$113.44	-1.4%	
51.4%	52.1%	-0.7	\$158.06	\$155.18	1.9%	
56.6%	58.0%	-1.3	\$157.55	\$160.53	-1.9%	
52.7%	52.7%	0.0	\$335.41	\$324.90	3.2%	
49.4%	50.1%	-0.8	\$152.51	\$151.98	0.3%	
45.1%	44.8%	0.3	\$98.72	\$98.96	-0.2%	
48.6%	49.8%	-1.2	\$137.28	\$136.82	0.3%	
58.5%	58.3%	0.2	\$264.72	\$260.45	1.6%	
49.4%	50.1%	-0.8	\$152.51	\$151.98	0.3%	

Source: CBRE Hotels' Trends in the Hotel Industry National Market with reproduction and use of information subject to CBRE Limited Disclaimer | Terms of Use as detailed at https://www.cbre.ca/en/real-estate-services/business-lines/valuation-and-advisory-services/hotels-valuation-and-advisory-services/disclaimer

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^{*} Based on the operating results of 253,322 rooms (unweighted data)

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.





REGIONAL REPORT OF ROOMS OPERATIONS BY PROPERTY SIZE, PROPERTY TYPE AND PRICE LEVEL TWELVE MONTHS ENDED DECEMBER 2019

ATLANTIC CENTRAL

_	Occup	Occupancy Percentage			Average Daily Rate		
	2019	2018	**Point Change	2019	2018	Variance	
Property Size							
Under 50 rooms	51.3%	54.8%	-3.5	\$123.54	\$125.28	-1.4%	
50-75 rooms	57.0%	56.6%	0.4	\$113.18	\$113.02	0.1%	
76-125 rooms	61.0%	62.7%	-1.7	\$130.73	\$130.59	0.1%	
126-200 rooms	64.1%	63.2%	0.9	\$143.79	\$146.99	-2.2%	
201-500 rooms	61.8%	60.9%	1.0	\$161.78	\$163.65	-1.1%	
Over 500 rooms	N/A	N/A	N/A	N/A	N/A	N/A	
Total	61.3%	61.4%	-0.1	\$138.15	\$139.53	-1.0%	
Property Type							
Limited Service	60.7%	61.1%	-0.3	\$128.06	\$128.41	-0.3%	
Full Service	61.3%	61.3%	0.0	\$142.76	\$144.69	-1.3%	
Suite Hotel	72.4%	72.6%	-0.2	\$162.08	\$166.82	-2.8%	
Resort	N/A	N/A	N/A	N/A	N/A	N/A	
Total	61.3%	61.4%	-0.1	\$138.15	\$139.53	-1.0%	
Price Level							
Budget	52.0%	53.0%	-1.0	\$107.96	\$108.20	-0.2%	
Mid-Price	63.3%	63.2%	0.1	\$141.57	\$143.49	-1.3%	
Upscale	62.1%	64.4%	-2.3	\$174.03	\$173.46	0.3%	
Total	61.3%	61.4%	-0.1	\$138.15	\$139.53	-1.0%	

Occup	oancy Perce		Av	erage Daily Rat	e
2019	2018	**Point Change	2019	2018	Variance
54.9%	54.8%	0.1	\$132.39	\$128.93	2.7%
62.4%	63.0%	-0.6	\$121.16	\$120.34	0.7%
67.3%	68.7%	-1.4	\$136.07	\$134.64	1.1%
68.9%	69.7%	-0.8	\$149.91	\$147.56	1.6%
71.2%	72.4%	-1.1	\$190.71	\$190.19	0.3%
72.7%	74.5%	-1.8	\$225.60	\$222.06	1.6%
68.7%	69.8%	-1.1	\$166.15	\$164.81	0.8%
65.4%	66.0%	-0.6	\$124.71	\$123.21	1.2%
70.4%	71.8%	-1.4	\$184.64	\$182.85	1.0%
74.7%	75.3%	-0.6	\$167.52	\$166.40	0.7%
57.7%	59.8%	-2.1	\$221.61	\$222.29	-0.3%
68.7%	69.8%	-1.1	\$166.15	\$164.81	0.8%
62.8%	63.4%	-0.7	\$106.03	\$105.20	0.8%
69.7%	71.3%	-1.7	\$160.40	\$158.92	0.9%
72.9%	72.7%	0.2	\$260.90	\$259.85	0.4%
68.7%	69.8%	-1.1	\$166.15	\$164.81	0.8%

WESTERN CANADA

	Occup	Occupancy Percentage			Average Daily Rate		
	2019	2018	**Point Change	2019	2018	Variance	
Property Size							
Under 50 rooms	53.7%	53.0%	0.7	\$116.05	\$115.64	0.4%	
50-75 rooms	57.9%	59.3%	-1.4	\$126.33	\$125.40	0.7%	
76-125 rooms	60.4%	61.5%	-1.2	\$136.19	\$136.04	0.1%	
126-200 rooms	62.3%	63.5%	-1.2	\$149.22	\$151.61	-1.6%	
201-500 rooms	66.1%	67.2%	-1.1	\$202.19	\$197.41	2.4%	
Over 500 rooms	74.3%	75.7%	-1.3	\$329.97	\$316.83	4.1%	
Total	62.2%	63.3%	-1.1	\$164.37	\$162.83	0.9%	
Property Type							
Limited Service	57.3%	58.4%	-1.1	\$121.66	\$121.40	0.2%	
Full Service	65.1%	66.5%	-1.4	\$174.31	\$171.87	1.4%	
Suite Hotel	68.4%	70.7%	-2.3	\$169.00	\$173.58	-2.6%	
Resort	66.1%	65.1%	1.0	\$290.98	\$279.09	4.3%	
Total	62.2%	63.3%	-1.1	\$164.37	\$162.83	0.9%	
Price Level							
Budget	58.0%	58.1%	-0.1	\$117.14	\$114.74	2.1%	
Mid-Price	61.5%	62.9%	-1.4	\$145.16	\$144.42	0.5%	
Upscale	69.5%	70.6%	-1.1	\$283.78	\$279.96	1.4%	
Total	62.2%	63.3%	-1.1	\$164.37	\$162.83	0.9%	

Occupancy Percentage **Point			Average Daily Rate				
2019	2018	Change	2019	2018	Variance		
54.1%	53.7%	0.3	\$122.43	\$121.21	1.0%		
59.5%	60.4%	-0.9	\$123.04	\$122.28	0.6%		
63.2%	64.5%	-1.3	\$135.70	\$135.03	0.5%		
65.5%	66.3%	-0.8	\$149.09	\$149.27	-0.1%		
68.4%	69.5%	-1.1	\$194.14	\$191.94	1.1%		
73.1%	74.8%	-1.7	\$252.01	\$246.09	2.4%		
65.1%	66.2%	-1.1	\$163.52	\$162.30	0.8%		
60.8%	61.7%	-0.8	\$123.52	\$122.77	0.6%		
67.5%	68.8%	-1.3	\$177.90	\$176.13	1.0%		
72.5%	73.7%	-1.2	\$167.72	\$168.58	-0.5%		
63.0%	63.1%	-0.1	\$269.97	\$261.85	3.1%		
65.1%	66.2%	-1.1	\$163.52	\$162.30	0.8%		
60.2%	60.7%	-0.5	\$110.21	\$108.84	1.3%		
65.2%	66.6%	-1.3	\$151.98	\$151.08	0.6%		
71.0%	71.5%	-0.5	\$269.80	\$267.35	0.9%		
65.1%	66.2%	-1.1	\$163.52	\$162.30	0.8%		

^{**} Please note that the variance between current and previous year occupancy is reported as a point change and not as a percentage variance.

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MAJOR MARKET OUTLOOKS

Our Major Market Outlooks for the 6 major Western Canadian cities and 7 Eastern Canadian cities are summarized below. Based on year end 2019 results, and changing economic factors, we have revised our 2020 projections for these 13 major markets from our original fall 2019 Outlooks.

	MAJOR MA	RKET OUTLOC	KS - WESTER	N CANADA		
		2017	2018	2019	2020	2019-20
		Actual	Actual	Actual	Forecast	Change
Vancouver	Осс	79%	80%	80%	80%	0.0 pt
	ADR	\$190	\$212	\$219	\$227	3.5%
	RevPAR	\$150	\$170	\$175	\$181	3.5%
Calgary	Осс	59%	63%	61%	61%	0.0 pt
• .	ADR	\$143	\$146	\$145	\$148	2.0%
	RevPAR	\$85	\$92	\$88	\$90	2.0%
Edmonton	Осс	57%	59%	56%	55%	(1.0 pt)
	ADR	\$130	\$129	\$126	\$129	2.0%
	RevPAR	\$74	\$76	\$70	\$71	1.5%
Regina	Осс	56%	60%	57%	58%	1.0 pt
	ADR	\$121	\$120	\$120	\$122	2.0%
	RevPAR	\$68	\$72	\$68	\$70	3.0%
Saskatoon	Осс	60%	61%	61%	60%	(1.0 pt)
	ADR	\$125	\$124	\$125	\$126	1.0%
	RevPAR	\$75	\$75	\$76	\$76	0.0%
Winnipeg	Осс	71%	70%	70%	68%	(2.0 pt)
	ADR	\$126	\$129	\$128	\$130	2.0%
	RevPAR	\$89	\$90	\$90	\$89	(0.5%)

MAJOR MARKET OUTLOOKS - EASTERN CANADA							
		2017	2018	2019	2020	2019-20	
		Actual	Actual	Actual	Forecast	Change	
Toronto	Осс	76%	76%	75%	74%	(1.0 pt)	
	ADR	\$172	\$183	\$184	\$188	2.5%	
	RevPAR	\$130	\$139	\$137	\$139	2.0%	
Niagara Falls	Осс	68%	67%	67%	67%	0.0 pt	
-	ADR	\$161	\$167	\$168	\$173	3.0%	
	RevPAR	\$109	\$112	\$112	\$115	3.0%	
Ottawa	Осс	75%	73.5%	71%	71%	0.0 pt	
	ADR	\$172	\$169	\$167	\$170	2.0%	
	RevPAR	\$128	\$124	\$119	\$120	1.0%	
Montreal	Осс	75%	72%	73%	72%	(1.0 pt)	
	ADR	\$175	\$180	\$183	\$189	3.0%	
	RevPAR	\$131	\$129	\$133	\$137	2.5%	
Quebec City	Осс	68%	69%	69%	70%	1.0 pt	
	ADR	\$168	\$177	\$177	\$181	2.5%	
	RevPAR	\$114	\$122	\$122	\$126	3.0%	
Halifax/Dartmouth	Осс	72%	70%	70%	68%	(2.0 pt)	
	ADR	\$149	\$158	\$155	\$158	2.0%	
	RevPAR	\$107	\$111	\$108	\$107	(1.5%)	
St. John's	Осс	63%	53%	56%	56%	0.0 pt	
	ADR	\$149	\$142	\$133	\$136	2.0%	
	RevPAR	\$93	\$75	\$74	\$75	2.0%	



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